

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	Gd aims, but how is it actually going to be carried out, eg details?
Yes	"Optimise the subsidies WCC funds" - if you intend t cut the overall amount, you should say so.
Yes	"Protect and enhance our assets in order to maximise income possibilities" City centre car parks in Winchester (which should have been closed under previous development agreements) would generate far better returns if subject to business rates and the knock on investment in the local economy. Invest in roof building solar power which will save money and help hit renewable energy/climate/air
Yes	... with a but. As a property tax the council tax is woefully inadequate, especially since the valuations and bands have never been updated. The Council should work with other local authorities to propose a better scheme which is open ended and based upon simple percentages of valuations so
Yes	1. The introduction of the term "entrepreneurial" to the delivery of public services and management of public finances needs some further explanation if it is not to be seen as window dressing. It is not clear to me how the behaviour of the Council is meant to change or how any additional risk associated with such an innovative approach is to be managed. 2. The intention to promote digital infrastructure is laudable but it is not clear where this is to be applied; some clarification needed, I think. 3. As a starting point for "investment" in a collaborative and flexible working environment, you may wish to consider identifying for Council officers and the Public the relative priorities attached to the 5
Yes	Again, climate change needs to figure here, the City Council should invest Council money in renewable energy to run its buildings but also for the community and commercial schemes.
Yes	And why not invest in alternative energy technologies, in which this area could easily become a
Yes	Another aim: Make council officers reach a level of efficiency and knowledge at the same level as commercial organisations. The council needs to become more efficient in its operations and decision making to avoid situations like Silver Hill and Station Approach, where they have looked very amateur.
Yes	Any chance that
Yes	As far as these go they are sound, but they are not compelling - the pressure to fill the coffers may add risk that governance changes may fail to address.
Yes	Broadly agree with goals (not outcomes) Will the above be transparent to the public? E.g. General Fund performance and income streams?
Yes	Bus Station condition awaiting the Silver Hill project is a disgrace. What a greeting to a historical
Yes	But to gain, and retain, credibilty you will have to stop making such a repetitive mess of planning developments like Silver Hill and the station approach.
Yes	But you need to address issues if workforce inefficiency, 2 people to do 1 persons job. Waste in this council is huge, everywhere and obvious to open eyes every day.you need workers not managers,
Yes	Can we do more about the environment, renewable energy, waste and pollution? Social care too
Yes	City council should focus on core role and not do things that other public and private sector already do better or more efficiently.
Yes	Conscious that it is difficult for small local authorities to manage large entrepreneurial projects, it will show honesty, not weakness, to collaborate with other local authorities, particularly larger ones like
Yes	Council seems to lack a check or accountability on day to day running it's work force. Sloppy attitude by some of its workforce. If they don't want the job however mundane "move on".
Yes	Digital infrastructure is key. Please be a leader in this. You (and we) will all reap the benefits.
Yes	encourage collaboration
Yes	Environment management is key for supporting lives at all levels.

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	Every time you introduce a change to public services or how they are delivered to save money, see if there is an opportunity to make it even better at the same time.
Yes	And don't be afraid to outsource but get some top contract negotiators on your side - sometimes (not referring to Winchester) see inexperienced people negotiating contracts on behalf of public
Yes	Fine to run efficiently and on a more commercial basis - but make sure you get your PR message across otherwise your electorate will start to distrust your motives with public funds.
Yes	Fine words but I do not see much evidence
Yes	Flexible working for council workers is probably the best way to keep them motivated given the
Yes	Generally yes if Public Service is at the heart of this.
Yes	Would be good to have a new point about using 'invest to save' with renewable energy projects and making public and private buildings more efficient.
	Not sure how much leeway you have for more flexible working considering the few staff you have.
	Well-being of staff should be at the heart of an efficient service.
Yes	Get some people in, who can properly mastermind development of the currently-blighted Silver Hill area, also the Station area (if this is really justified) in such a way that the needs and aspirations (culturally and in other areas) of local people can be met. We don't need more shops in central Winchester, though a covered market, a cinema and a theatre or meeting hall would be welcome. We don't need all the flats that were mooted for Silver Hill either - unless they are all to be for lower
Yes	Given the Silver Hill fiasco I think that more of Winchester's procurement team need basic
Yes	Good if council can break free from traditional restrictive mindset & protocols to a more flexible approach BUT where is the governance and who decides what is viable and who is accountable if a
Yes	Great words, but carry no weight if not implemented correctly.
Yes	Hard to challenge the objectives. Delivery may be more of an issue.
Yes	However I am concerned that the potential future income stream funders to the Council would appear to be being dictated to rather than being intelligently considered. I do not believe that you can achieve the most practical outcomes to situations demanding the involvement of the income generators without intelligently considering their needs and intelligent suggestions. Perhaps bringing them more on board may help. Why not try it in a particular area of commerce/business to establish the best way forward and then perhaps enlarge the scope of your efforts in order to achieve the best possible outcome for you all? Losing the support of these people is not the best possible
Yes	However it feels a bit like you have simply thrown the point about flexible working environment in here as you had no other suitable home for what, I assume, will be a significant capital scheme.
Yes	However you could consider building relationships with suppliers and customers over the longer term rather than what appears to be shorter term financial aspects
Yes	However, the Government also needs to be made aware of the impact its funding decisions have had on local authorities and therefore on local communities and people.
	A more entrepreneurial approach from Local Authorities should also still be carried out with due regard to fairness and social justice, as well as economic and other aspects of sustainability.
Yes	I agree but need to make sure we maintain the focus on why we are doing this. It is not the end in itself, it is only a means to generating the income to enable the council to provide services to its constituents. If it starts to feel like the profit generation is becoming the reason, then it has gone too
Yes	I agree with this somewhat. I find the workings of the Public Service in Winchester to be lacking in transparency in how they operate, so it makes commenting on this difficult. Having worked in public service myself, I am also concerned that the measures read a little like staff will be asked to do
Yes	I agree with the Council's objectives here, but would urge that due consideration is taken in ensuring that the governance structure keeps a 'human face' and that the process does not obscure the

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	I agree with this provided it is activated there are so many ideas that come out from the council offices that are not implemented. Firstly the council need to stop the brain drain and remove those that are sitting on their laurels waiting for retirement . There is a lot of dead wood that really does need clearing, in the real world they would not be tolerated this includes heads of departments in
Yes	I believe plans should focus on long-term sustainable sources of income for the council. Too often you see councils relying on the disposal of particular assets as the solution to financial difficulties but often this leads to non-recurrent solutions to recurrent problems.
Yes	I definitely agree the council should use a strategic asset purchase scheme to generate financial returns - this should provide a long term revenue stream
Yes	I do agree, but this description hardly meets the criteria for Plain English.
Yes	I do have reservations although I appreciate the need for replacing government funds. The needs of the vulnerable must not be neglected in this drive for efficiency
Yes	I support community-led plans across the District, of which there are now 26 completed and a further 7 under development. One of the issues that appears in many of the plans is slow broadband, something that is of great concern in many of the smaller rural communities. It will be difficult for many residents to effectively access Council services through new technologies without an improvement in broadband provision, so I would encourage explicit mention of this in the
Yes	I think its also about having the right staff - not just inspirational staff
Yes	I ticked Yes, but with reservations. What is the 'right' governance structure? is it about ensuring the City Council remains at all costs, or are you serious about unitary government?
Yes	I would also add that the council needs to be more flexible - and encourage innovation, a greater focus on outcomes and be less tied to processes.
Yes	I would also like to see the council investing in its own staff by providing a healthy environment and encouraging behaviour change in staff wishing to improve their health through supportive programmes at work, such as physical activity, healthy eating, yoga and relaxation to tackle stress along with other measures. Assets including any council investment should be directed towards renewable energy which would be entrepreneurial by both saving and making money as well as helping to hit targets. This includes
Yes	I would like the Council to be entrepreneurial by investing in renewable energy, which will bring in funds for the foreseeable future while improving the environment and helping towards decarbonisation. This applies to Council property and to supporting community and commercial
Yes	I would like to see attention paid to green energy sources and the possibility of such energy sources becoming a fund raising service. It can be done if the Council has the will to investigate and
Yes	In implementing this strategy you are right to look at technology opportunities but must consider that the most needing of your services are also the least likely to be able to access these channels. The council should not be afraid to copy with pride the solutions implemented by others.
Yes	Increasing trans generational digital communication infrastructure & education should be of priority
Yes	Invest in cleaning up rubbish. This is awful in parts of the city and gives a bad impression to tourists.
Yes	Invest in renewable energy (see the Swindon solar farms example mentioned earlier - and also rooftop solar on Council-owned houses and buildings)
Yes	Invest in renewable energy projects across the district
Yes	Investing Council money in renewable energy would be entrepreneurial, save money, make money, and help hit the targets. This includes your own buildings, and also investing in community and
Yes	Investing WCC money in renewable energy would be entrepreneurial, save and make money and help hit targets. This includes Council buildings, and also investing in commercial and community
Yes	Investment in the area of renewable energy could support the aims above, also in supply of office space for start-up and knowledge based industries

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	strategy. Supportive, progressive and above all transparent governance that inspires creativity by staff is also crucial alongside processes that ensure probity and prevent the drift from the overall aim of doing 'social good'. It is also vital that we strengthen the move towards investing in renewable energy by making it a gold standard in all that the council does and promotes. This will provide significant benefits over time both to our local economy and to the health and well-being of local residents.
Yes	It needs to be clearer what you mean by 'entrepenurial way.' Yes we need digital infrastructure. This infrastrucutre needs to be low carbon and green, however. This is good/ big business. This will save money and help hit targets. Additionally, on the ground we need to keep an eye on the actual public services delivered, especially for the elderly and disabled. Please protect buses and access to medical services for elderly and disabled people. My Mother can't get to the GP easily: she's 80 and disabled. She can't park outside St Clement's surgery as these bays are now for taxis.. It's a long way for her to walk from the designated car parks.
Yes	It's hard to comment without seeing the detail of how this will be done, but local authorities are no doubt being forced into making wholesale changes to how they generate funding and sustain services. It would be good to see WCC approach achieving these objectives in a transparent and
Yes	Lead the way and make Winchester one of the greenest cities in the UK!
Yes	Make IT portal more effective enabling residents and others to more readily access your serv ices.
Yes	Make sure you have someone that knows about business organising the quotes for doing the work.
Yes	Many residents are suspicious of council after the recent high court judgment and that secrecy that surrounds a lot of decision making. More openness and collaborative engagement with the tax payers is essential in order to create an
Yes	Maximising income may not be compatible with a sustainable and environmentally friendly city
Yes	No
Yes	No detail of how such maximisation of income will be generated and at whose expense. Higher
Yes	Not clear how these actions achieve intended outcome.
Yes	Not if it means reducing the housing benefits to the already squeezed poor of the area and charging the motorist more money to park or by raising business rates so that we have a high street totally
Yes	Not totally sure though what all this means.
Yes	On the whole I agree. But please please please don't use companies such as PWC, they will rob the council blind and deliver nothing but smoke and mirrors.
Yes	Please include a commitment to supporting social and community enterprises. Commitment to the renewable energy sector would help with jobs, meeting targets and saving money. Please detail this in the plan.
Yes	Please take steps to control the mess that Winchester becomes during the Xmas period - it also becomes a no-go zone for residents - we have reached saturation point and though I know that this is in many ways good for the local economy, the expansion now needs to stop
Yes	Pleased to see the note on inspiration of staff as this is key.
Yes	Proviso....what is the detail behind this? For example it makes be extremely nervous when you say you will maximize key income streams. Well Council tax is a key income stream and we already pay over £2500 per year ...on top of all the other tax regimes ... and our disposable income is eroding or
Yes	Self sufficiency will sadly be necessary. This is good provided essential services can be maintained
Yes	Some services are not appropriate for a 'market place' focus so I'm cautious about how you will achieve the above outcomes.
Yes	Sounds rather vague, but yes thinking of innovative ideas to improve funding is a good idea.

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	Streamline the governance structure at WCC level, but engage proactively with representatives from parishes and wards to ensure good citizen representation. Seek to obtain better commercial rents (Basingstoke BC seems to have got this right).
Yes	The Council does not have the expertise to create a property company. Leave it to the private
Yes	The council needs to invest in renewable energy which has many financial benefits also for council offices as well as investing in renewable energy for other community and commercial projects.
	The Council should campaign against the withdrawal of government funding
Yes	What does 'optimise the subsidies WCC funds' mean? Is this double speak for rationalisation and funding cuts? 'Inspire staff...' Sounds like the present leadership is unable to motivate your people to deliver the current VMOST (Vision Mission Objectives Strategy and Tactics)
Yes	The council still works in an old fashioned silo based way. Other councils are being much more forward thinking in redesigning their operating model and realising massive savings. There is much more you can do.
Yes	The Local Authority needs to ween itself off the cash from parking. The city council needs to support a vibrant, sustainable, clean city by focussing on public services which support wellbeing and
Yes	The word 'entrepreneurial' worries me! What does it really mean? More managers, more meetings, more talk and nothing much getting done. Just get staff and councillors to get on with their jobs! All talk and no work just doesn't do it. Entrepreneurial just smacks of political correctness and any good ideas/plans getting bogged down in PC speak - that won't inspire staff. The majority of the items above you should be doing anyway! For goodness sake don't employ straight from college/uni young people with MBA's etc but no experience. A good education and
Yes	There has to be protection for those residents who cannot access services through technology. By all means do this for the majority but build in safeguards to protect the minority - usually the poor
Yes	There needs to be an injection of younger people conversant with the latest technologies and developments to shape and develop the council.
Yes	Therefore, we need to encourage the fastest internet services possible within Winchester. The current offering by BT is totally unacceptable. Running a business in Winchester, is so frustrating with the appalling internet speeds available. Winchester needs Hyperoptic!
Yes	This area is very dependent on how it is actually done. You will certainly antagonize some vested
Yes	This is what a modern public service provider must do in order to thrive and survive in the current
Yes	This seems a good strategy, but it needs well-judged decision-making to avoid costly mistakes.
Yes	to be be "self-sufficient from our own sources" should also literally include investment in renewable
Yes	Totally agree, but I don't see anything about collaborating with local businesses to both help drive this harder and faster and ensure that it fits in with their needs, so that they continue to invest in the
Yes	Totals
Yes	Use empty shops to run council businesses to bring in funds Sell off or rent out closed council properties Make more use of council run properties by maximising opening times and multi using them including doctors surgeries , parish or community centres . Some of these could be combined . If GP surgeries were 24 hours you would only need HALF of them . The other half could be sold off or used for other purposes . The MAYORS house , very nice but is it used to it's full potential ? The GUILDHALL , is this fully used all the time ?

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	Value the staff for their knowledge and loyalty. Not everything can be measured by outcomes, and currently what can't be measured doesn't seem to be valued. You will need to educate clients about the new way of thinking, as many clients still think "the council" will sort out everything, and many don't know the difference between WCC and HCC.
Yes	We also need to place some of the above investment in Renewable energy. It is a win - win situation as the energy sources will only become cheaper as those relying on fossil fuels will become more expensive. Not only that but more importantly - THIS WILL REDUCE CARBON EMISSIONS and make it more likely that we will achieve the target of 40% cuts by 2020. I am pleased that WCC has this target. Community and commercial renewable energy schemes may
Yes	We are now in an age of shared services which make sense. Also residents need to self service. However some deprived communities and older people don't have access to technology so a mix of options in the short to medium term will be needed?
Yes	Well done at saving money on energy bills from all the steps already taken in Council buildings. Now, invest Council money in renewable energy, which would be entrepreneurial, save money, make money, and help hit the targets. This includes both renewable energy for / on your own buildings, and investing in community and commercial schemes.
Yes	What about investing in renewable energy schemes on Council property? This would deliver a return as well as increasing renewable energy generation in the district.
Yes	What is a strategic asset purchase scheme?
Yes	While local authorities will continue to operate in a very difficult financial environment with declining central government funding, it is right to look for alternative forms of income, including from property assets which could be developed for a greater return. But it is important that it has access to the right skills and experience to provide commercially successful projects. The Council along with neighbouring authorities ought to be more committed to exploring mergers as suggested by the HCC consultation last year which showed that almost any combination would produce significant financial savings. Given WCC's proximity to HCC offices, there should be savings to be had by sharing some of the administrative functions and possibly others as well. Would there not be gains to be had in making
Yes	Why not invest into green technology and Community based green technology This would create returns Example: Micro Hydro Power stations along the Itchen
Yes	Winchester is terrible at online digital services. I had to report a missed bin collection last week. Despite having logged in already I still had to provide my address twice and other basic details that you already know about. A missed bin collection should be a one-button press once logged in. You know where I live - you know my normal bin collection day - you know my name!! Dont ask for stuff 2-3 times that you already know. I then get an email saying my request has been 'referred' - this is council speak and means nothing to me!
Yes	stations along the Itchen and other rivers (using the natural and already existing artificial water gradient) and other forms of renewable energy to provide renewable energy and create an income. The council should increase parking charges and consider congestion charges to create more income and reduce pollution.

	Do you agree with the Public Services outcome? - Do you have any other comment
Yes	With the caveat that entrepreneurship means taking risks and being ready to fail. More new enterprises fail than succeed, so the successes must deal with the costs of the inevitable failures
Yes	Wonderful. If it works.
Yes	Would have helped if this was in plain English and severely lacking in detail.
Yes	Wow - if you can get local authority mind-sets to change to entrepreneurial ones you will have
Yes	You could add top your potential revenue streams, greatly increasing the parking charge within the central area, reviewing that charge on an annual basis rather than every decade. This to include residents parking for which your charges are absurdly low.
Yes	You definitely need to change how you work as a Council, agreed!
Yes	You make no comment about environmental issues or green targets. Public services need to be based around cutting pollution and greenhouse gas emissions. We need green waste and transport policies for example
Yes	You seem to be completely overlooking the potential for local energy generation as a means of generating income and reducing our carbon footprint.
Yes	You should invest Council money in renewable energy, which would be entrepreneurial, save money, make money, and help hit the targets. This includes Council buildings, and also investing in
Yes	Your plan for achieving this is full of great mission statements but very weak on actual practical plans of what you are going to do. This is a recurring theme in this consultation.
Answered	Answer has to be 'probably'. Not possible to judge without more detail, which I appreciate can't yet
Not Answered	Council money should be invested in schemes to produce renewable energy from solar power in all their properties. This would save money and reduce carbon footprints. Investments should also be made in Community and commercial schemes for renewable energy production.
Not Answered	Dont really understand what all this means.
Not Answered	Ensure that there is a better selection of retail outlets as Winchester is a bad shopping centre at the moment and has been deteriorating for some time.
Not Answered	If Delivering an Entrepreneurial approach to efficient public services is the "Public Services outcome", I imagine most people would think this was a very risky strategy for WCC, following recent performance, eg Silverhill. Again there is little or no detail of how the list of aims will be funded, delivered or measured. The key to a successful truly entrepreneurial approach is the aptitude, ability and experience of staff not the "right governance structure". However, creating a governance structure that is flexible, adaptable and more commercially aware whilst still responsive to the needs of the local population would help respond positively to the many changes and challenges in the future. The aim to "Inspire staff by investing in a collaborative and flexible working environment that leads to the delivery of high quality services" suggests this is not already the norm at WCC. WCC should concentrate on effectiveness and not efficiency and only when it demonstrates it can
Not Answered	In plain English.....What does this mean ?
Answered	Need further explanation of the working of the property company in order to gain General Fund
Answered	No comment
Not Answered	Not sure about this one. I can see the disadvantaged (elderly, chronic sick, disabled, unemployed) being left behind as funding is squeezed ever tighter. I am particularly concerned about social care in the community.
Not Answered	Not sure. Optimising (selectively reducing?) the subsidies that WCC funds will obviously have to be done sensitively. Services affecting the vulnerable have already been cut a lot. One enterprise that is well worth exploring is the generation of renewable energy. I speak as the owner of some solar generation myself. Also, I feel strongly that it is not good enough to use energy while not taking some responsibility for generating it.

	Do you agree with the Public Services outcome? - Do you have any other comment
Not Answered	The Council should invest money in renewable energy, which would be entrepreneurial, save money, make money, and help hit the targets. This includes your own buildings, and also invest in community and commercial schemes. Again, WCC must lead by example.
Answered	Well all that above that you've written there doesn't really say anything does it? How about you go "entrepreneurial" and invest in renewable energy? You'll find everyone benefits: creates jobs, helps residents, saves money and hit targets in reducing emissions. I find it quite amusing that you spent the last few years selling off assets and you've finally now realised you needed them for income. Well done! If you had a better number of housing stock, your public services provision would be way better. If you could provide renewable energy to residents, you would be providing a good public service. If you could manage to keep cars out of the city centre and make provision for clean transport into Winchester, you would be providing a good service. - including get on with a north Park and Ride
No	"Entrepreneurial" tends to imply priority for seeking financial profit. The Council Strategy should make clear that profit-making can be desirable as a means of enabling and supporting the provision of public service, but must be subservient to providing the public service.
No	"Inspire staff ..." - so the staff is currently uninspired ? What's the point of these meaningless
No as you make no mention of a triple bottom line promoting social and environmental improvement alongside economic prudence (A wider point is that you should have been doing all the measures you mention in the first place!)
No	• Ensure that we have the right governance structure in place to enable the Council to act in an entrepreneurial way
No	After the scandalous waste of public funds & resources over Silver Hill and Station Approach and the inadequate response to the Clair Lloyd Jones report, it is clear that WCC does not have the expertise or experience within the council to undertake entrepreneurial capital projects until it learns the lessons from these recent serious mistakes. The recent Overview & Scrutiny report to Cabinet re Station Approach was an outrageous whitewash of the facts as my letter published in the Hampshire Chronicle records. The only glimmer of hope is that a new Chief Executive and a new Leader will change the culture of
No	Agree with some but digital is not always the way - websites are not always the answer to everything. You may say 'but we don't mean website' but I bet when it comes down to it you
No	All sounds very feel good and wooly.
No	Any 'entrepreneurial' activity by the Council must be entirely self-financing, including staff costs. The role of a Council is to provide services and governance, not to be distracted by trying to be a
No	Any entrepreneurial approach must be measured and should not result in a culture that is solely profit-driven. Public Service is also about quality of life and a direct reference should be made to
No	As outlined in my previous comments, WCC has an abysmal record in delivering large scale projects which are successful and appropriate for the future. The entrepreneurial skills are notably absent from everything they have built, planned or attempted to initiate to date, from The Brooks, Friarsgate, River Park, Silver Hill, Chesil Street and now the appalling waste of money in fees for inaccurate consultants reports, purchase of land and the so-called 'architectural competition' for the
No	concentrate on using assets to provide property and subsidy for local independent business
No	Create a property company? Is this something you can do at the drop of a hat? Most companies spend years & £1000's becoming established

	Do you agree with the Public Services outcome? - Do you have any other comment
No	Do not fully agree. Caution needs to be exercised in moving too rapidly to digital services until they are more easily accessible and reliable - they are often frustrating and inefficient for users. Flexibility for staff is to be welcomed but not if this means outsourcing (often shown to be inefficient) and requiring staff to fit in with unreasonable demands (zero hours contracts etc.). Governance is indeed essential to running effective services - it needs to be well-informed (taking reputable advice) and fully accountable.
No	Entrepreneurial is often a euphemism for privatisation. Keep public services publicly owned and public assets such as buildings and land in public ownership. The best way to inspire staff is to pay them properly, treat them well and value their skills. Optimise sounds like another term for cut. WCC subsidies are vital to the existence of many activities which make up the cultural life of the city.
No	'Entrepreneurial' usually means measuring the cost, not the value. Of course the Council should maximise its income and get value for money, but it is ultimately a service provider, not a money-
No	For 'entrepreneurial' read exploitative, rip-off, outsourced, overpaid managers, underpaid workforce. Look at care homes, academy schools and all the other 'entrepreneurial' privatised services to see corruption writ large and tax payers money flowing into the pockets of the wrong people.
No	Good services cost money and we need to be taxed to achieve this
No	Having an entrepreneurial outlook requires decisions to be made quickly and without having to pass things through steering groups, the media and other bodies. Is the Council, with its levels of Governance able to take this approach which often relies on moments of carpe diem?
No	Hiking the prices of public services should not be the first option considered when it comes to
No	Honestly, I have a degree, and don't understand this. Who ate the buzz word dictionary.
No	How can I agree or disagree when you just provide mission statements, which are completely meaningless unless you provide at least some details of how you are going to achieve them. Also, one has to question why the council is not already run in this manner? If it has not, then it would appear that the council has been mismanaged for years!
No	I agree with your ideas which have yet to be tested as outcomes. How do you propose these outcomes? I suppose 'right governance' means more expensive consultants with their heads in the sky and lots of money in their pockets. The working environment should already be in place and the staff who APPLIED to work for you should be aware of the environment and if committed to working for the Council should be willing and able to create their own ambiance. The list reads like jargon and means little in real terms. Public Services is a big umbrella for many of us it means toilets,
No	I am afraid the wording of the above just went straight over my head.
No	I am not sure why the council needs to operate in an "entrepreneurial way" or why it needs to create
No	I am not sure. Current evidence does not make me feel confident of the council's entrepreneurial capabilities! It would be good to concentrate on one major development at a time and get that right! I need to read the details of these headline business-speak phrases before I can make real
No	I believe public services should be publicly funded but increased efficiency sought and flexible working supported.
No	I can't quite see how this one adds up.
No	I do hope "Entrepreneurial" does not mean "privatising" and selling off publically-owned assets? More information needed for me to comment on or approve this
No	I do not agree that public services should be commercialised: this inevitably leads to a reduction of service. We are one of the richest places in the world - it is not true that there is no money. If the council budgets have been eroded, then they need to be increased, either from central government or council tax. Cuts to public services hurt the poorest in our society the most: we must not let this
No	I do not understand how the above will maximise income flow - it is rather general
No	I don't feel that your aims are clear and measurable.

	Do you agree with the Public Services outcome? - Do you have any other comment
No	I have only ticked 'no' as I have no idea what may be involved in the above.
No	I have to say no sadly as the track record of the council is so bad, the thought of the council attempting to be entrepreneurial is fairly terrifying
No	I would agree that the City Council need a thoroughly good shake up.
No	For too long, to my mind, It puts itself across as dictatorial and in spite of so called public consultations finishes going against the wishes of people. What happened to DEMOCRACY?
No	In principle I agree with the idea but I have no confidence that the existing council and its advisors and senior staff will deliver it.
No	Invest Council money in renewable energy, including council buildings, but also investing in community and commercial schemes.
No	<p>Item one - Entrepreneurial, usually means "taking a commercial risk in the hope of making a profit". This is an inappropriate activity by a Local Authority and needs more explanation.</p> <p>Item three - Needs explanation.</p> <p>Item four - Needs detail</p> <p>Item five - This needs further explanation.</p>
No	It's all in the detail for this sort of plan. There is no detail so I can't endorse it.
No	<p>It's all very well but... some of it reads as seriously delusional. Winchester town suffers badly from having no dedicated Town Council, meaning that major decisions are far too often in the hands of third-rate backwoodsmen from the likes of Denmead and Wonston!</p> <p>Given the shocking degree of centralised control in England in 2017, the Council absolutely HAS to up its game - in both officer capacity/imagination and elected representatives - to fight its own corner actively, rather than be led by the lowest common factor. Silver Hill and Station Approach both demonstrated just how far out of its depth Winchester now is. Most of the imaginative architectural practices who could contribute to future development now won't touch the city with a bargepole.</p> <p>There's also a need for the District to up its game in renewable energy - which could be productive</p>
No	Just saying "protect", optimise, enhance etc is political Bulls**t means nothing.
No	Local government has as a key responsibility the duty to serve the whole local community, and to provide quality services for all sections of the community whilst owning a responsibility to financial prudence, the council should not be run as an entrepreneurial venture. This would be to stress the commercial above the social duties of the council. Whilst it is necessary to become financially robust, money-making should not become the overriding mantra of the city council; quality of environment, quality of life are more important. Thus the apparent willingness by council to sacrifice affordable housing (against council policy) for financial gain, as exemplified by the Henderson's proposals for Silver Hill. Slavish adherence to a money-first policy of central government of late is misplaced and has caused real damage to the disadvantaged communities. This cannot be
No	<p>Management speak bollocks</p> <p>How much public funds will be put at risk</p> <p>What subsidies does Council fund?</p>
No	Municipally owned assets should not be sold to fund service provision, this is an entirely unsustainable basis on which to run a council (or any other organisation). Over time this will erode the crucial role that the council plays in improving wellbeing in the district.

	Do you agree with the Public Services outcome? - Do you have any other comment
No	Need to fully explore the potential for the Council to generate income through energy services, including installation of renewable energy. Also need to campaign more effectively for changes to local government finance and fight for more devolution of powers.
No	Not at the expense of making Winchester different by focusing on its history and heritage as its primary source of income through tourism, and all the related opportunities servicing this.
No	Once again the aim should be to get what is in place working properly before trying to expand your presence in the daily life of the City.
No	only agree if the proposed property company works in concert with the Silver Hill and Station
No	Overall I agree but please - - Don't waste money on consultants such as those from Capita and KPMG who are proven to be just ripping off local authorities. - When investing in "collaborative and flexible working environments" try to minimise spend on frivolities such as bean bags, indoor swings and other useless junk which seemed like a good idea at the time. Office fit out consultants normally have a field day here and generally need hauling in,
No	Provide your outlying villages and parished with the internet we will provide the entrepreneurs its not your job what we need is employment or the masses
No	Public services need to be effective as well as efficient. An entrepreneurial approach seems a big departure from the council's current approach, so I am not convinced that it would be the best way of achieving effective and efficient public services. It would require the right skillsets and culture, as
No	Some of them. It would make much better sense if, in this questionnaire each separate item above could be agreed with or not. Lumping them altogether is not sensible. What is meant by 'entrepreneurial'? an often used word that can mean anything. It is essential the Council define what they mean. There is nothing in the Public Services plan list that mentions the public and how the services might be provided to suit them and how they might benefit!
No	Sorry I'm not actually too sure what all that means so am unable to agree or disagree really. I guess the digital infrastructure makes sense for more self service etc but I'm unsure of your current
No	The aim is over-ambitious and ignores the steady undermining of local democracy through the control/ withdrawal of central government funds. Very good piece on this in the LRB in December 2016, tracing the decline over 120 years. I would prefer to see the Council mount a spirited challenge to this process, together with other councils, AS WELL AS updating technology in providing services for those who are able to use it. However services also need to be available to
No	The approach should focus in public provision rather than sinking money into the bottomless pit of outsourcing with the attendant secrecy, separation of claims vs outcomes and loss of control.
No	The Council certainly should not be in the business of doing business. It has never shown any competence to do so and in any case it should confine itself to providing the services that it is expected to provide. It should raise the money through council taxation or levy on the services it provides. Public car parking is a case in point. The Council should be doing much more about recovering a proper return on the resources it holds. Since it is responsible for maintaining the road system and the air quality in Winchester it also has a perfect right to levy the activities that rely on that road system and that threaten air quality. A workplace parking levy (such as is raised in
No	The council need to not only inspire the staff, they also need to inspire the community. Creating an entrepreneurial approach is not enough in itself if it neglects the real needs of its citizens and that moral of the entire community. The council need should be encouraging more creative events that create greater social bridging connections across the whole community, making it easier for people from all economic backgrounds in the community to help themselves and enjoy their lives together
No	The Council should invest in renewable energy. This provides a good financial return and a consistent inflation index source of income. It also reduces the Council's costs.

	Do you agree with the Public Services outcome? - Do you have any other comment
No	<p>The first bullet point is essential but there is no substance that demonstrates that the council understands how to do this, has the expertise and knowledge how to do this or has any track record of doing so</p> <p>Social enterprise and third sector need to be prominent to promote shared values and to ensure that profits made from such endeavours are reinvested into the services and not taken out as profit.</p>
No	The history of Councils buying property for investment purposes is not good. Providing Housing is rather different since in many cases the Council or DHHS also pay the rent.
No	The long delayed Silver Hill development shows how difficult Council involvement can be,
No	The points are waffly and hard to understand.
No	The word "entrepreneurial" is normally associated with small new enterprises taking high risks with high tolerance of failure. Does that sound appropriate for delivery of public services? The aims and activities listed aren't "entrepreneurial" at all; they would deliver a conventional mix of monetising services/assets and cutting costs. Perhaps "commercial" or "innovative" is better.
No	There is far too much jargon here (and I am a corporate lawyer). If you are going to engage in buying and selling property then be clear about what you are talking about. There needs to be a balance to ensure you are meeting long term local needs e.g. Selling or building on sports fields
No	<p>There is no mention of investment in anything other than the usual, though of course the phrasing above may include some new thinking.</p> <p>I would be glad if there were some mention of renewable energy schemes to benefit schools and other communities. Again, these have been successful in other parts of the country, particularly when local people are encouraged and empowered by their councils.</p>
No	This approach has been disastrous for Winchester. Note the Brooks and Friarsgate
No	This is an agenda to maximise income which means local costs are high. An entrepreneur would look to increase volume at a reduced cost to the user. Putting up rates, parking fees, service charges etc only serves to move income generators out. Illogical
No	This is management jargon. How can you write this out with a straight face?
No	This sounds like a round about way of saying the council will start charging for services that are currently funded through council tax payments.
No	Vague corporate speak
No	Very vague aims.
No	we need more info
No	<p>Winchester City Council has a poor track record of successful stakeholder dialogue. This switches people off from supporting the council. The current system, of council meetings and online surveys such as this one miss most residents and their needs and interests. It is these residents who need to be reached, to inspire support for socially responsible projects and enterprises.</p> <p>The City Council should invest Council money in renewable energy, which would be entrepreneurial, save money, make money, and help hit income targets. This includes WCCs own buildings, and also investing in community and commercial schemes.</p>
No	Winchester's primary role should be deliver services for its citizens and not operate as an entrepreneurial organisation, which is pandering to two a TV show mentality.
No	With all that has gone before with Silver Hill and the leisure centre I do not feel confident that things will go forward successfully with an 'entrepreneurial' approach.
No	<p>Yes you will have to find new income streams but again your statements are not 'Outcomes'</p> <p>The phrases are all beautiful desires but not firm Outcomes</p> <p>Sorry to repeat the phrase but these are vague terms and can be interpreted in any way the Council or its officers wish.</p> <p>You have said WHAT you want to achieve but not HOW. This is not credible in the current climate with Government funding being cut to zero in a few years time.</p>

Do you agree with the Public Services outcome? - Do you have any other comment	
No	<p>You do not say what you think the right governance structure is or why. Without more detail it is impossible to know whether this is empty-headed rhetoric, exploiting a few easy buzz-words. You have not said anything comprehensible about the quality of the services you offer.</p> <p>Entrepreneurial steps should include extensive investment in renewable energy and energy saving technologies, and encouragement of such businesses. Increasingly these will pay good dividends and create prosperity, The council must impose a ban on investing its money, and its pension scheme's money in energy-wasting, carbon-producing activity, especially oil and gas extraction.</p>
No	<p>You have left out the most obvious matter. This area, with its knowledgeable citizens and technical know-how is crying out to be a leader in developing sustainable technology and energy production. We need to produce 15% of our own energy by 2020. This could easily be done, if only councillors</p>
No	<p>You have worded this so that one cant really refute it. The question is how will you do it. You need capable and insightful leadership and with the number of debacles you have suffered you clearly haven't achieved that . Suggest you get the basics right first.</p>
No	<p>You missed the boat. Where are the energy initiatives that serve Eastleigh so well? Too late now...</p> <p>You need to make a huge change.</p> <p>If you are to be entrepreneurial you need leadership, vision, ability to take but manage risks etc. And communication. But most of all you need to motivate and entrain the public and businesses . That means listening, understanding, supporting. reating a vibrant dstrict. Refreshing. Enabling.</p>
No	<p>You will only be self-sufficient if planned outcomes are restricted to equal income. If you were to build 200 council houses each year at a cost of £200,000 each that would cost £40,000,000 per-year and then income would not equal expenditure. I do realise that if you in reality borrow money to build houses if you were allowed and so it would be the debt that would have to be serviced. However, the point is made it is only by cutting expectations that the council can afford to carry out</p>